

Groupe DEME : Les travaux maritimes et offshore, et les Sustainable Development Goals (SDGs)

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Chairman & Managing Director DEME Concessions nv &
GSR (Global Seamineral Resources) nv





Groupe DEME : Les travaux maritimes et offshore, et les Sustainable Development Goals (SDG's)

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- 02 From a dredging (sub-)contractor to a multi-disciplinary EPC-contractor

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ABOUT THE DEME-GROUP

FROM PROJECT MANAGER TO COO / CEO / DIRECTOR

From PROJECT MANAGER to COO/CEO/DIRECTOR		
1980 - 1985	:	Project Manager
1985 – 1990	:	General Manager Hydro Soil Services nv
1990 – 1995	:	Manager Benelux Division & Diversifications
1995 – 2000	:	General Manager Dredging International nv
2000 – 2006	:	Chief Operating Officer (COO) DEME nv
2006 – 2018	:	Chief Executive Officer (CEO) DEME nv
2019 -	:	Chairman & Managing Director DEME Concessions nv & GSR (Global Sea Mineral Resources) nv



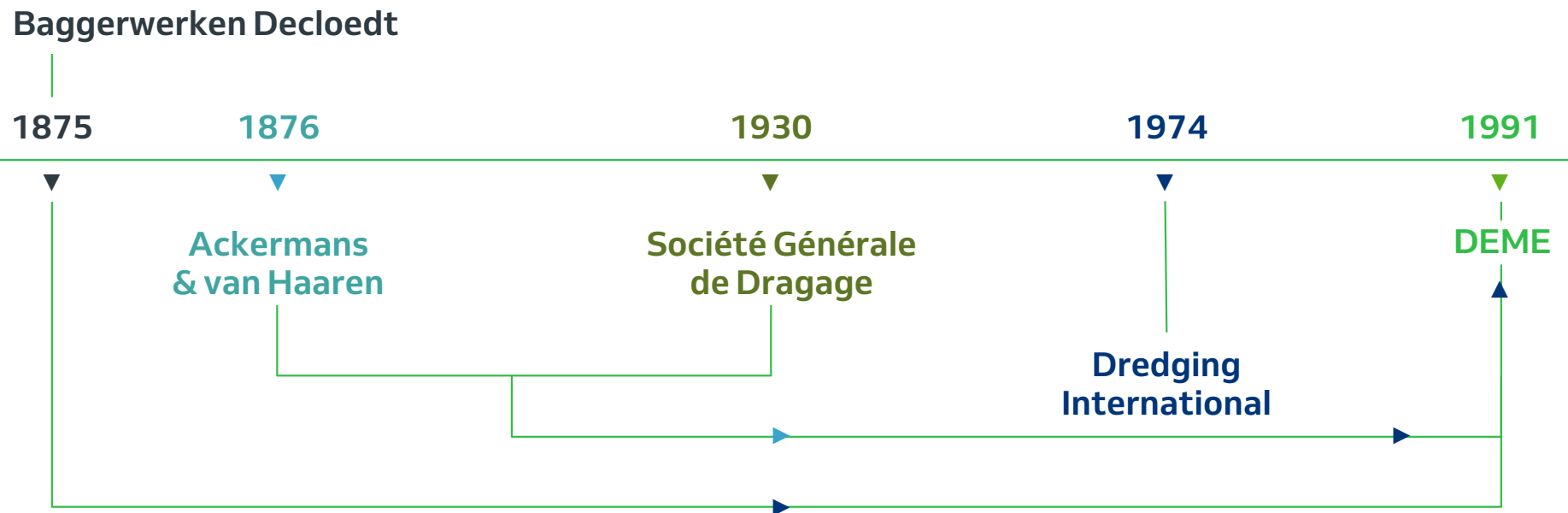


ABOUT THE DEME-GROUP



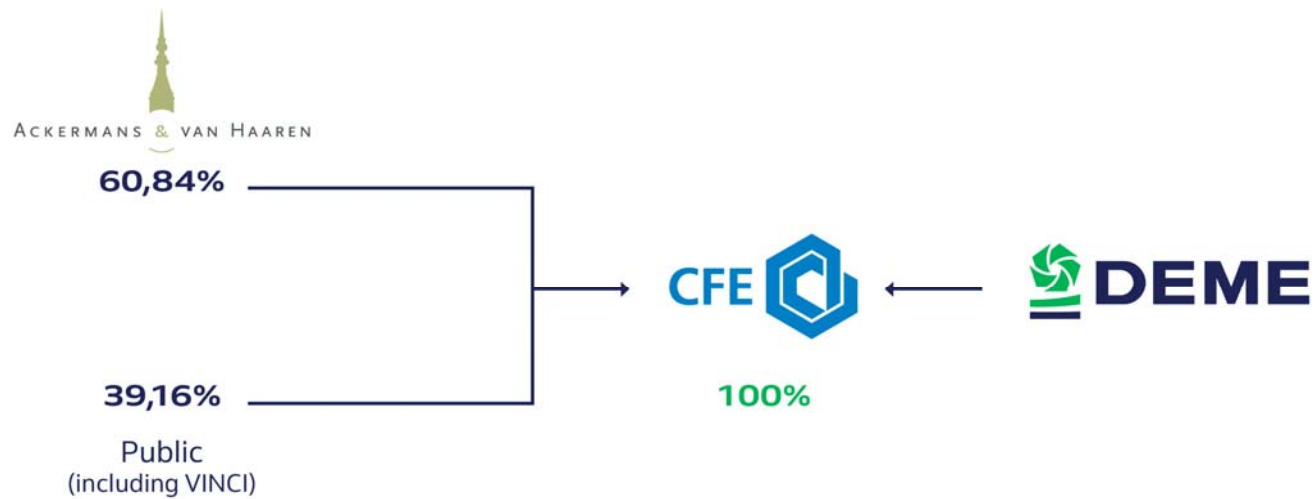
ABOUT THE DEME-GROUP

HISTORY LINE



ABOUT THE DEME-GROUP

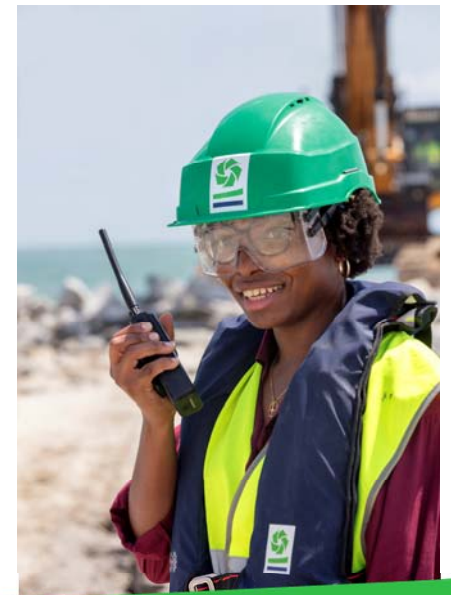
SHAREHOLDER STRUCTURE



ABOUT THE DEME-GROUP

OUR STRENGTHS

- ▶ More than **140 years** of experience in its core dredging and land reclamation activities
- ▶ A global player active in **+90** different countries and a fleet of **+100** main vessels backed by a broad range of auxiliary equipment
- ▶ Advocating a consistent **partnering** philosophy
- ▶ Priority focus on Quality, Health, **Safety** and Risk Management
- ▶ Promoting **sustainable development** as a strategic driving force
- ▶ Making the difference through high-tech **innovation**
- ▶ About **5,200** highly skilled people



ABOUT THE DEME-GROUP

FLEET INVESTMENT

WORLD'S FIRST DUAL FUEL
HOPPER DREDGERS



SELF-PROPELLED
DP2 JACK-UP VESSEL APOLLO



MEGA CUTTER SUCTION DREDGER
SPARTACUS



MULTIPURPOSE AND
CABLE LAY VESSEL LIVING STONE



DP3 OFFSHORE
INSTALLATION VESSEL ORION





ABOUT THE DEME-GROUP

OUR CORE VALUES



SAFETY

The **personal safety and health** of employees and stakeholders is our greatest responsibility. Everyone has the right to work in a **safe and risk-free** environment at all times.



TECHNICAL LEADERSHIP

With an open mind and the **right team spirit**, we continue to improve all aspects of our work process and develop **trail-blazing solutions** to the needs and challenges of our customers.



RESPECT & INTEGRITY

Our employees are trained and motivated to meet the challenges ahead. **Individuality** and **diversity** are valued and performance is recognised. Our relationships with suppliers, subcontractors and partners reflect **respect, understanding** and **sound business practice**. We observe all applicable laws and regulations of the countries in which we are active. We respect **human rights** and prohibit unlawful discrimination.



INNOVATION

Innovation is the cornerstone of our achievements. We continuously **push our boundaries** by developing new, value-adding services and solutions.



VALUE CREATION

We make **result- and sustainability-driven** decisions in order to ensure **long-term growth** for the benefit of employees, customers and shareholders, including financial discipline to keep our company healthy.



ENVIRONMENT

We **protect the environment** and avoid any negative impact on the communities in which we do business.



ABOUT THE DEME-GROUP

MILESTONES IN DEME HISTORY

**A steady
transformation
of the group
into a global
solutions
provider**

1991	Dredging International Baggerwerken Decloedt Tideway
1995	Scaldis Salvage & Marine Contractors
2000	DEC (DEME Environmental Contractors) de Vries & van de Wiel DBM (DEME Building Materials)
2001	Power@Sea + C-Power
2005	GeoSea
2010	CTOW DBE (DEME Blue Energy)
2011	Purazur OTARY
2012	GSR former Oceanflore
2013	DEME Concessions
2014	Eversea & OWA (Offshore & Wind Assistance)
2015	DIMCO (DEME Infra Marine Contractors)
2017	A2Sea acquisition G-tec
2018	Cathie Associates
2019	DEME Offshore



ABOUT THE DEME-GROUP

ACTIVITY LINES | GLOBAL SOLUTIONS PROVIDER

DREDGING AND LAND RECLAMATION



OFFSHORE



ENVIRONMENTAL



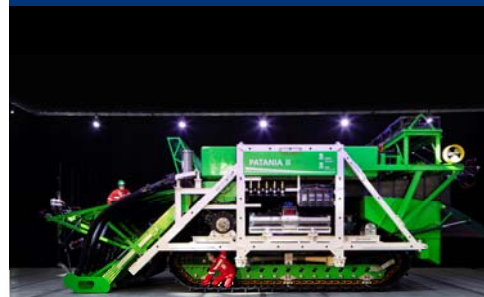
INFRA MARINE



DEME CONCESSIONS

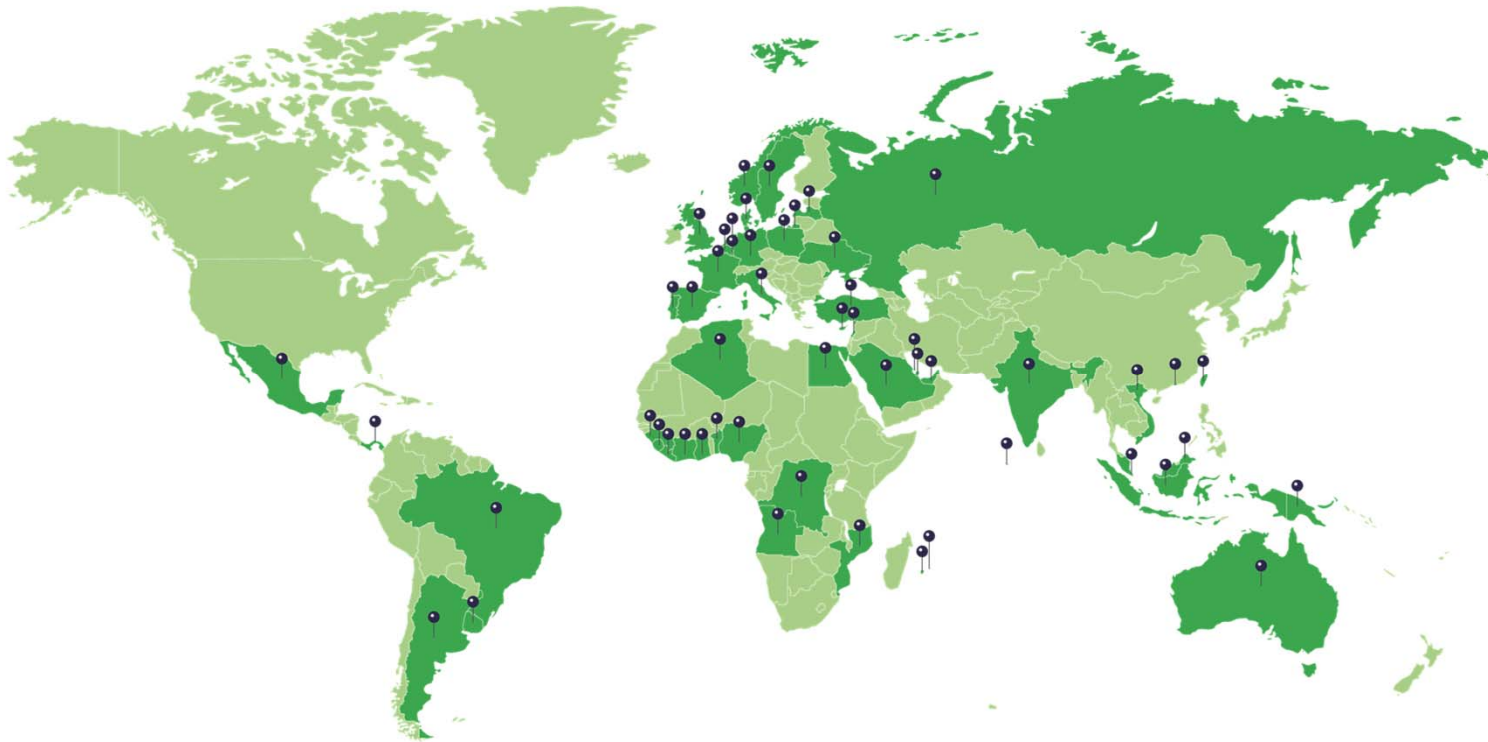


GSR



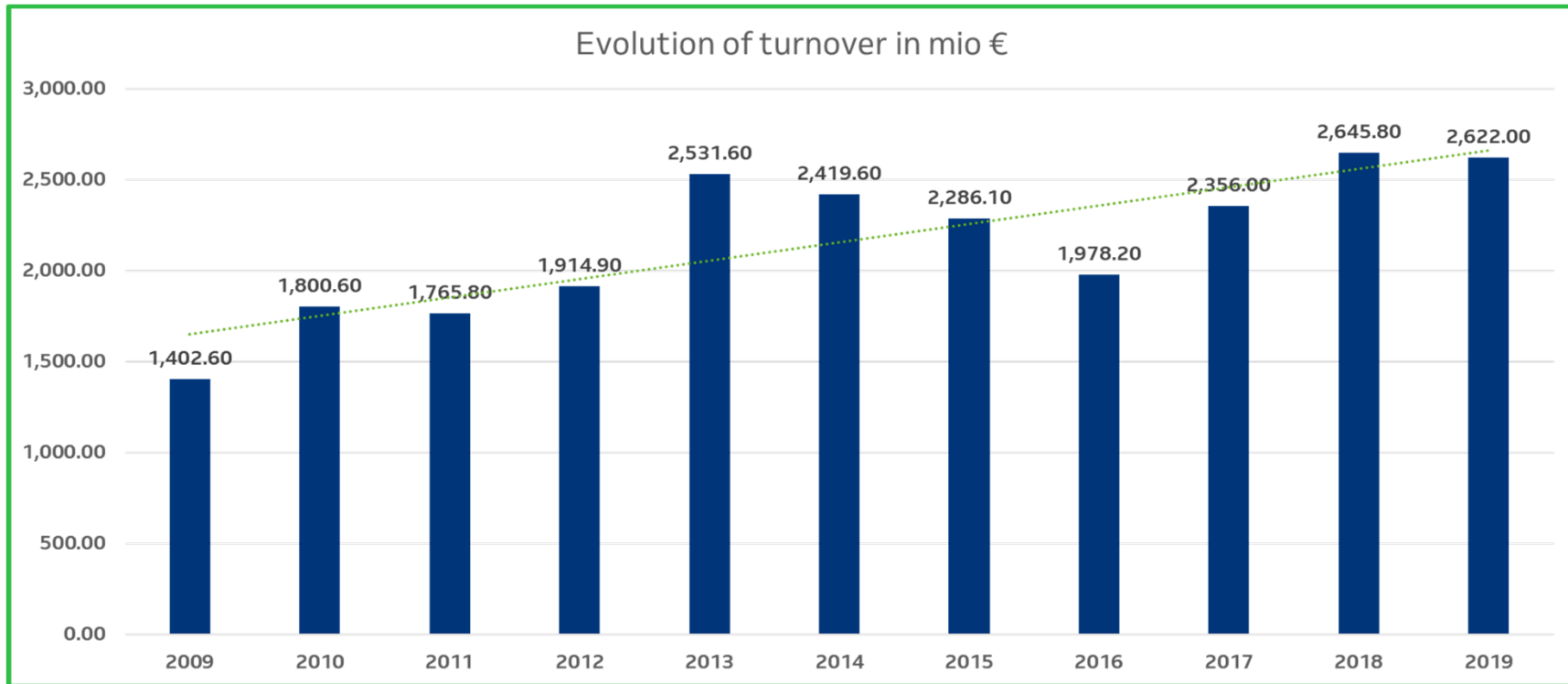
ABOUT THE DEME-GROUP

GLOBAL ACTIVITIES



ABOUT THE DEME-GROUP

EVOLUTION OF TURNOVER





FROM A DREDGING
(SUB-) CONTRACTOR
TO A
MULTIDISCIPLINARY
EPC-CONTRACTOR:
“CREATING LAND
FOR THE FUTURE”



FROM A DREDGING (SUB-) CONTRACTOR TO A MULTIDISCIPLINARY EPC-CONTRACTOR

“CREATING LAND FOR THE FUTURE”



**DREDGING
INTERNATIONAL**



BAGGERWERKEN DECLOEDT & ZOON

- Maintenance dredging works on the River Scheldt and the Belgian Coast



FROM A DREDGING (SUB-) CONTRACTOR TO A MULTIDISCIPLINARY EPC-CONTRACTOR

“CREATING LAND FOR THE FUTURE”



9 dredging vessels

- Suez Canal : deepening & widening works (many times between 1980 and 2015)



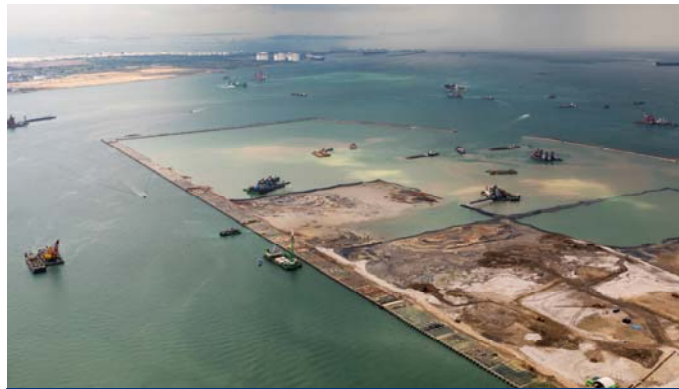
FROM A DREDGING (SUB-) CONTRACTOR TO A MULTIDISCIPLINARY EPC-CONTRACTOR

"CREATING LAND FOR THE FUTURE"



Sloeber (left) & Samson (right)

- ▶ Panama Canal : deepening & widening works



TTP1

- ▶ Singapore : Tuas Container Terminal



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“CREATING LAND FOR THE FUTURE”



Tijn II



Zeebouwer



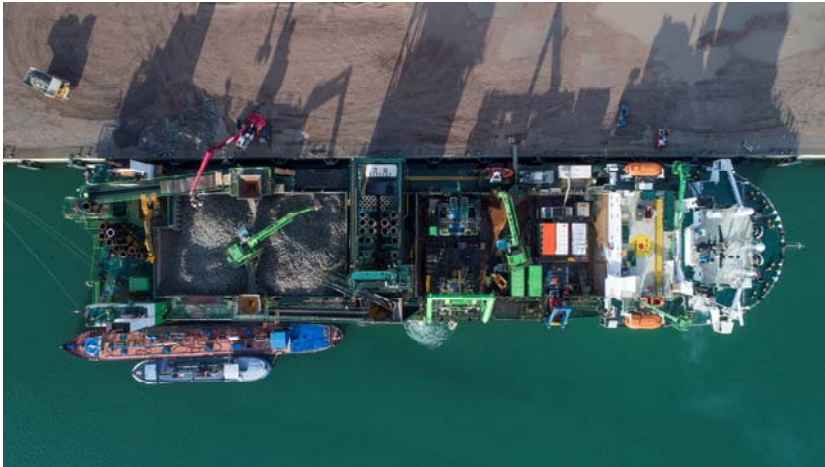
Innovation

- Joint Company Hydro Soil Services nv (50% Smet Boring – 50% DI) as from 1985 ; later became GeoSea nv (100% DEME); now DEME Offshore



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“CREATING LAND FOR THE FUTURE”



Rollingstone



Flintstone

► TIDEWAY bv, now DEME Offshore



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"CREATING LAND FOR THE FUTURE"



**SEAMADE offshore
windfarm, Belgian coast**

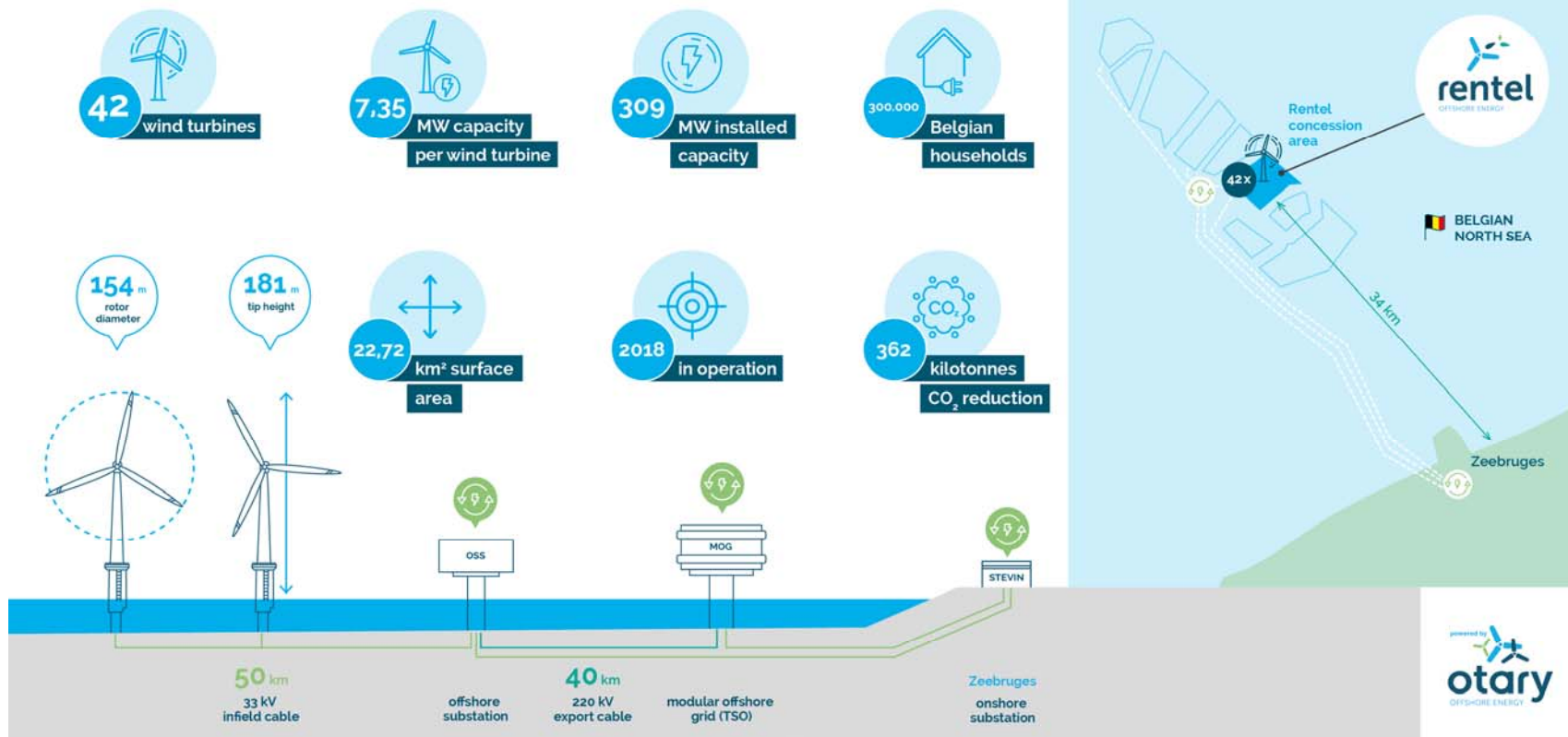


RENTEL, offshore windfarm, Belgian coast



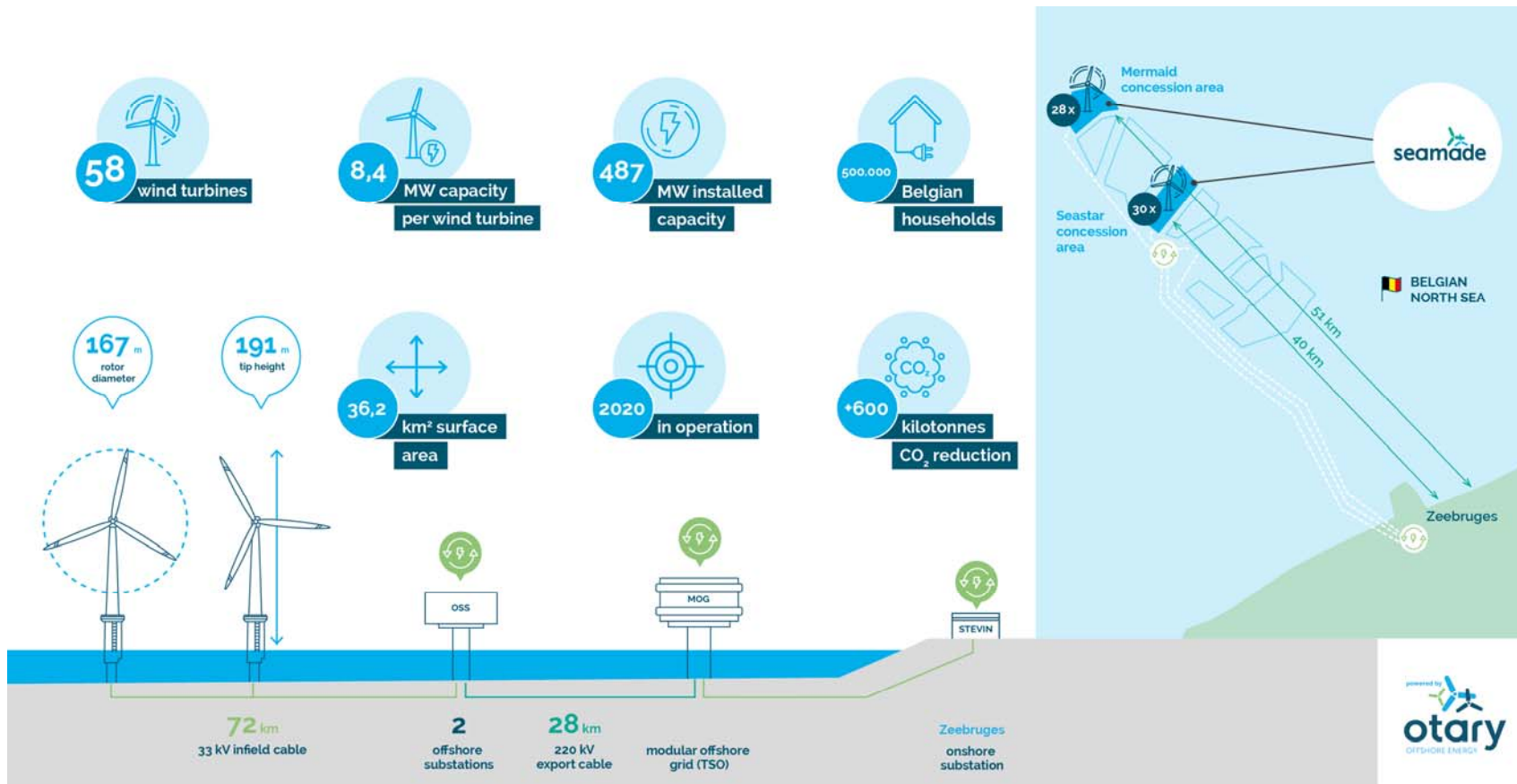
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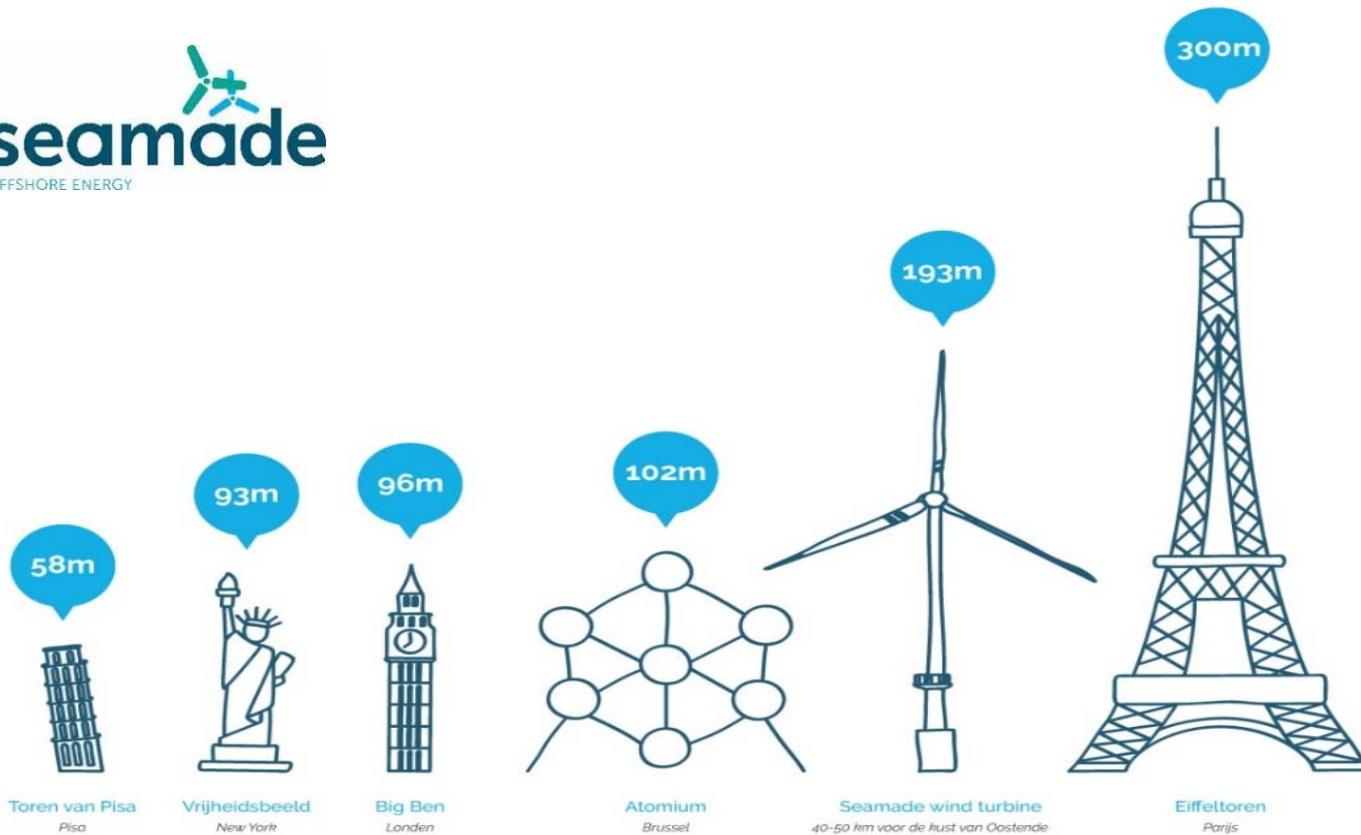
FROM A DREDGING (SUB-) CONTRACTOR TO A MULTIDISCIPLINARY EPC-CONTRACTOR

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FROM A DREDGING (SUB-) CONTRACTOR TO A MULTIDISCIPLINARY EPC-CONTRACTOR

"CREATING LAND FOR THE FUTURE"



Amoras, Antwerp



**GRC (Grond Recyclage Centrum),
Kallo**

- DEC (DEME Environmental Contractors) nv



London Olympics, UK



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“CREATING LAND FOR THE FUTURE”



Zeesluis, Terneuzen (NL)



Fehmarnbelt tunnel (DK)

► DEME Infra Marine



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Charlemagne, Vlissingen

- DBM (DEME Building Materials) nv: sustainable dredging of sand and gravel



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“CREATING LAND FOR THE FUTURE”



Concession in Oman together with
Port of Antwerp



GSR: Sustainable mining of minerals

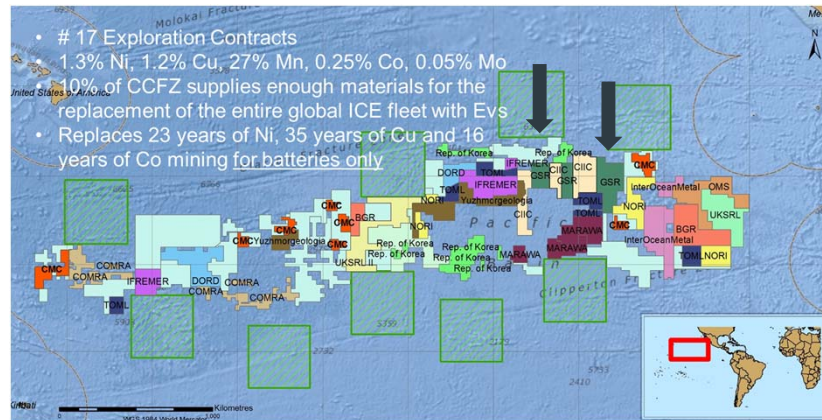
► The Future: DEME Concessions and GSR





FROM A DREDGING (SUB-) CONTRACTOR TO A MULTIDISCIPLINARY EPC-CONTRACTOR

“CREATING LAND FOR THE FUTURE”



► GSR : Sustainable mining of minerals



FROM A DREDGING (SUB-) CONTRACTOR TO A MULTIDISCIPLINARY EPC-CONTRACTOR

"CREATING LAND FOR THE FUTURE"





FRAMEWORK FOR SUSTAINABLE VALUE CREATION BASED ON “THE SDG’s”



FRAMEWORK FOR SUSTAINABLE VALUE CREATION BASED ON “THE SDG’s”

OUR COMMITMENT TO THE UN AGENDA 2030



- Signing of the SDG-Charter by DEME in October 2016 together with Minister DE CROO, as one of the first Belgian companies



FRAMEWORK FOR SUSTAINABLE VALUE CREATION BASED ON “THE SDG’s”

OUR COMMITMENT TO THE UN AGENDA 2030



FRAMEWORK FOR SUSTAINABLE VALUE CREATION BASED ON “THE SDG’s”

8 KEY SUSTAINABILITY THEMES - 17 underlying Sustainable Development Goals



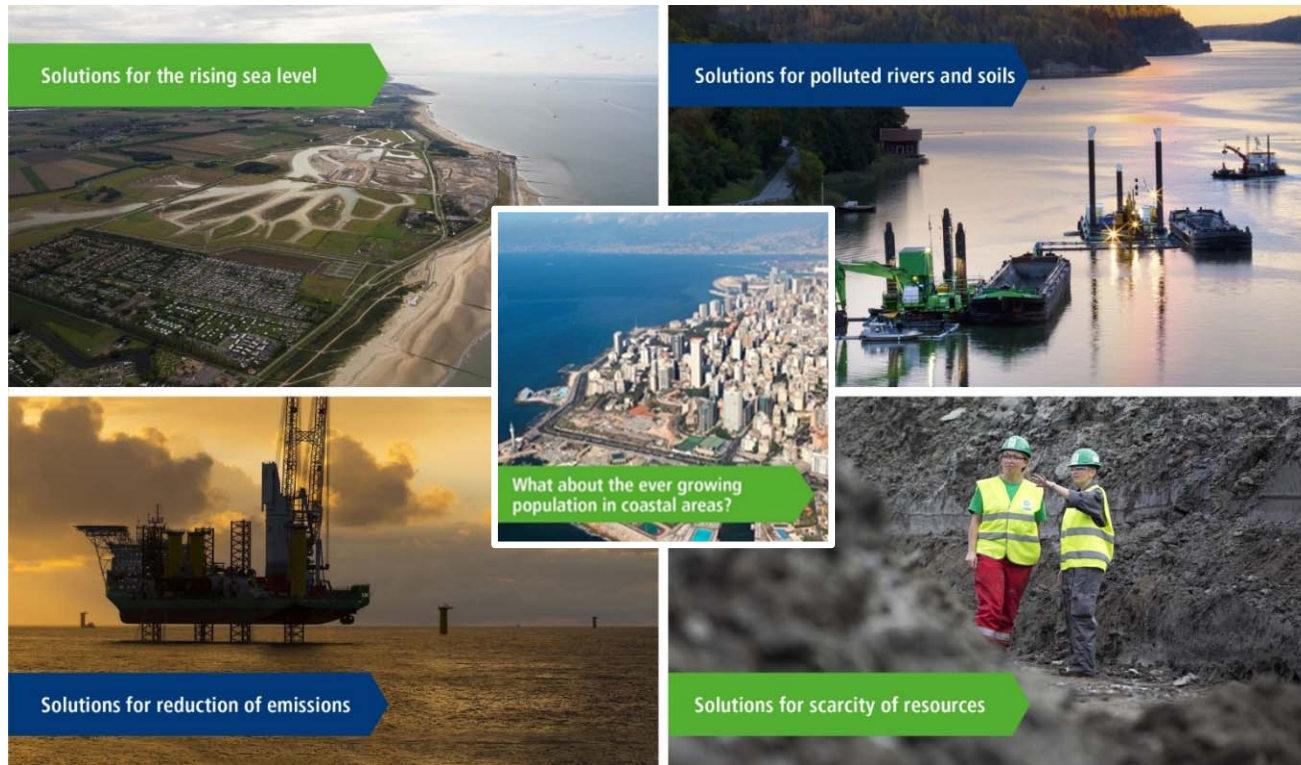
FRAMEWORK FOR SUSTAINABLE VALUE CREATION BASED ON “THE SDG’s”

SUSTAINABILITY FRAMEWORK



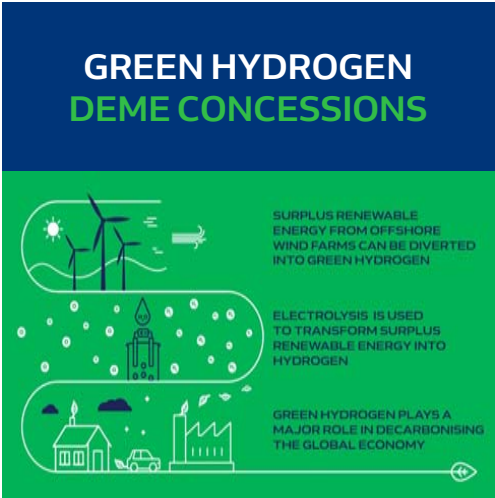
FRAMEWORK FOR SUSTAINABLE VALUE CREATION BASED ON “THE SDG’s”

HOW WE CONTRIBUTE TO
THE SUSTAINABLE DEVELOPMENT GOALS



FRAMEWORK FOR SUSTAINABLE VALUE CREATION BASED ON “THE SDG’s”

FOUR INNOVATIONS RELATED TO SDG’s





4

QUESTIONS & ANSWERS





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